Tailored Incentive Structures for Specialty Models

Specialty care represents a broad spectrum of complex health care needs, which requires models to be tailored to specific conditions and patient populations. HCTTF members – including payers, Accountable Care Organizations (ACOs), and specialty groups – are developing innovative longitudinal specialty arrangements in the private sector. As discussed in our <u>specialty care brief</u>, payers are creating tailored financial incentives for specialties with the greatest opportunity to impact clinical outcomes and the total cost of care (Figure). These models support specialty groups as they partnering with risk-bearing entities (both payers and ACOs) to take financial accountability for clinical and financial outcomes, as shown in HCTTF <u>case studies</u>.

Figure: Tailored Incentive Structures for Specialty Models

Does the condition represent a significant majority of beneficiaries' total cost of care (both for individual patients and in aggregate for the payer)? If yes, is there a clinically appropriate opportunity to reduce costs? Yes No Does the condition or set of conditions drive high spending **Longitudinal Total Cost of Care Models** within a specialty (without representing a significant Example Specialties: Nephrology, Oncology, Cardiology majority of the total cost of care)? If yes, is there a clinically appropriate opportunity to reduce costs? Example Payment Models: Full Capitation, ACOs with global risk (e.g., risk sharing above/below a total cost of care target) No **Condition-Based Models** Does a given procedure or diagnosis drive high spending within a specialty type for a relatively short time period Example Specialties: Cardiology, Endocrinology, (without representing a significant majority of the total cost Gastroenterology, Joint Pain of care)? If yes, is there a clinically appropriate opportunity Example Payment Models: Sub-capitation or risk sharing to reduce costs? above/below target for in-scope conditions over longitudinal period (e.g., 1 year) Yes **Episode-Based Models** Example Specialties: Joint Replacement & other **Orthopedics Procedures Example Payment Models:** Prospective or retrospective bundled payment with "specialist risk sharing above/below target for in-scope episodes within defined period (e.g., 30-90 days)